

Interim Financial Statements Briefing Session for 2012/03 Term

(From April 1, 2011 to September 30, 2011)



November 15, 2011



- I . Overview of Interim Financial Results for 2012/03 Term
- II. Forecast of Consolidated Financial Results for 2012/03 Term
- III. Progress of "Master Plan 2010"



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Interim Consolidated Financial Results for 2012/03 Term Highlights (Part1)

(¥ Million)	2012/03 Term (Interim)	2011/03 Term (Interim)	Year-on-year percentage change	Estimated value of business results (May 13, 2011)
Sales Amount	2,437	2,467	(1.2%)	2,640
Optical Disc Mold Group	444	464	(4.5%)	610
Optical Communications Group	1,993	2,002	(0.5%)	2,030
Operating Profit	(21)	(113)		(70)
Ordinary Profit	(26)	(122)		20
Net Profit	(5)	(568)		10



Interim Consolidated Financial Results for 2012/03 Term Highlights (Part2)

(¥ Million)	2012/03 Term (Interim)	2011/03 Term (Interim)	Year-on-year percentage change
Orders Received	2,417	2,518	(4.0%)
Orders Backlog	478	457	4.6%
Equipment Investment	54	148	(63.4%)
Depreciation Expenses	116	156	(25.7%)
R & D Expenses	155	250	(37.8%)



Business Results by Segment Optical Disc Mold Group

(¥ Million)

Sales Amount

Operating Expenses

Operating Profit

Operating Profit Ratio

2012/03 Term (Interim)

444

593

(148)

(33.5%)

2011/03 Term (Interim)

464

666

(201)

(43.2%)

Year-on-year percentage change

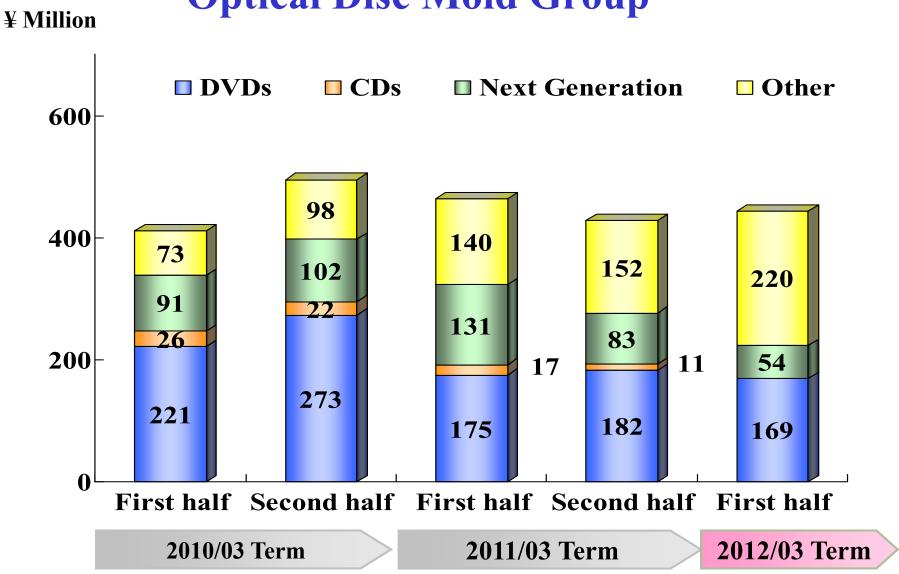
(4.5%)

(11.0%)

9.7%



Sales Amounts by Product Optical Disc Mold Group





Business Results by Segment Optical Communications Group

(¥ Million)

Sales Amount

Operating **Expenses**

Operating Profit

Operating Profit Ratio

2012/03 Term (Interim)

1,993

1,866

127

6.4%

2011/03 Term (Interim)

2,002

1,915

87

4.4%

Year-on-year percentage change

(0.5%)

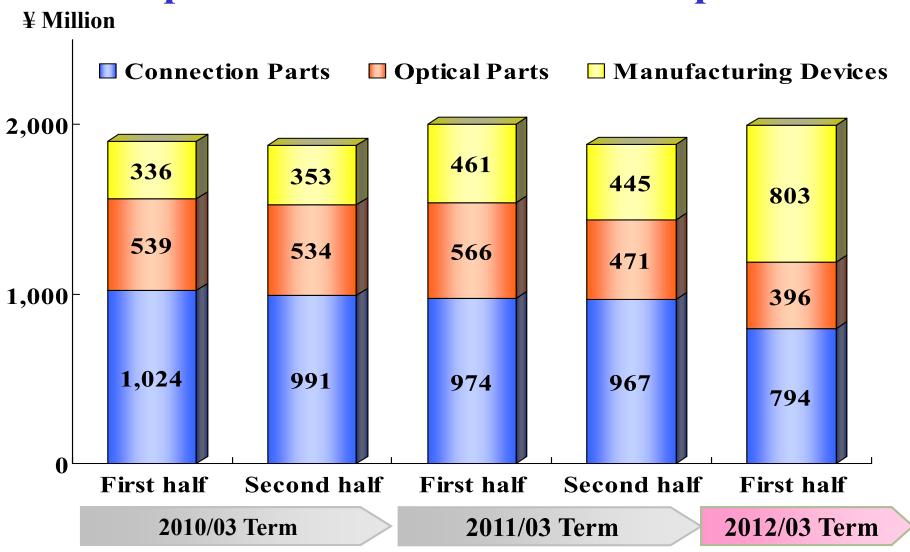
(2.6%)

45.7%

2.0%

SEIKOH GIKEN

Sales Amounts by Product Optical Communications Group





Consolidated Balance Sheet

(¥ Million)

Items	2012/03 Term	2011/03 Term	Amount (Increase/Decrease)
[Assets]			(Hiercase/Deercase)
Current Assets	15,401	15,203	198
Fixed Assets	5,250	5,385	(134)
Total Assets	20,651	20,588	63
[Liabilities and Net Assets]			
Current Liabilities	699	681	18
Fixed Liabilities	607	600	7
Net Assets	19,344	19,306	37
Total Liabilities/Net Assets	20,651	20,588	63



Consolidated Cash Flow Statement

(¥ Million)

Items

CF - Operating

CF - Investing

CF- Financing

Increase in Cash

Balance at the beginning of term

Balance at the end of term

2012/03 Term

(76)

90

0

32

1,624

1,657

2011/03 Term

(590)

348

0

(303)

1,671

1,368



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Forecast of Consolidated Business Results for 2012/03 Term

(¥ Million)	Results for the first half	Forecast of the second half	Forecast of the full year	Results for the previous year	Year-on-year percentage change
Sales Amount	2,437	2,393	4,830	4,779	1.1%
Operating Profit	(21)	41	20	(164)	
Ordinary Profit	(26)	46	20	(19)	
Net Profit	(5)	5	0	(512)	
Equipment Investment	54	107	161	320	(50.0%)
Depreciation Expenses	116	137	253	267	(5.2%)
R & D Expenses	155	131	286	435	(34.3%)

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Forecast of Consolidated Business Results for 2012/03 Term (by Segment)

				(4)	Million)
Optical Disc Mold Group	Results for the first half	Forecast of the second half	Forecast of the full year	Results for the previous year	Year-on-year percentage change
Sales Amount	444	568	1,030	893	15.3%
Operating Profit	(148)	(32)	(180)	(354)	<u> </u>
Optical Communications Group					
Sales Amount	1,993	1,807	3,800	3,886	(2.2%)
Operating Profit	127	73	200	190	5.3%



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Main Points of Business Renovation

1. Restructuring of Operations

Selection and concentration of business resources to build a lean corporate structure

2. Business Expansion Strategy

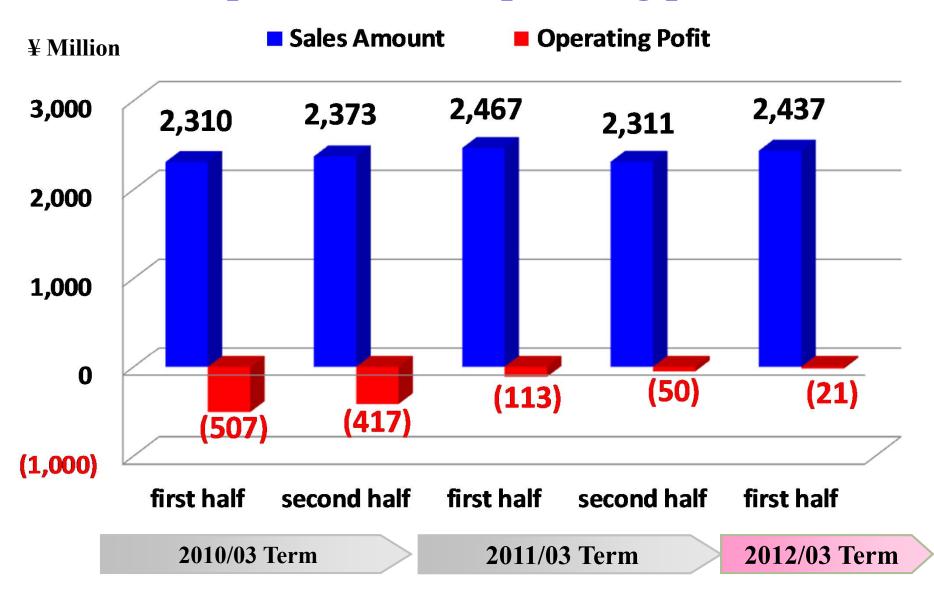
Expand business through a global market-in business strategy and product strategy

3. Organizational Reformation

Change to an organization by structure function while clarifying the independent profitability management and responsibility for profit and loss.



Improvement in operating profit





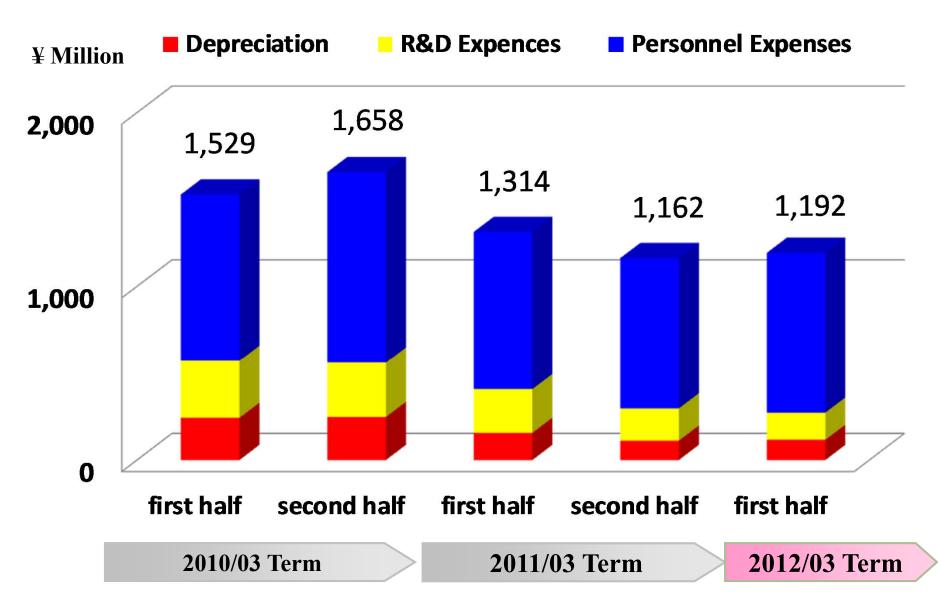
Progress of "Master Plan 2010" (Part1)

1. Restructuring Operations

Priority Measures	Status of Implementation	
♦ Review of Unprofitable Businesses and Products	Withdrew from the Production of Isolators Reduced Milestone Business	
♦ Optimization of Production Facilities	Suspended Operations of Hong Kong Seikoh Giken Consolidation of Plants (Plant No.4 ⇒ HQ Plant)	
♦ Selection and Concentration of Development Investment	Narrowed Down the Development Plans	
♦ Optimization of Business Resources	Implemented Soliciting Voluntary Early Retirement Program Sold Plant No.1	



Reduction of fixed costs





Progress of "Master Plan 2010" Part2

2. Business Expansion Strategy

Priority Measures	Status of Implementation
◆ Strengthening of Sales Activities in the Chinese Market	Strengthened the Sales Organization of Hangzhou Seikoh Giken
♦ New Business Development	Established the New Business Development Organization Dedicated

3. Organization Reformation

Priority Measures	Status of Implementation
♦ Restructuring of the organization Optimization of commercial distribution	Changed without going through the headquarters in Japan to the commercial distribution



Sales by Region

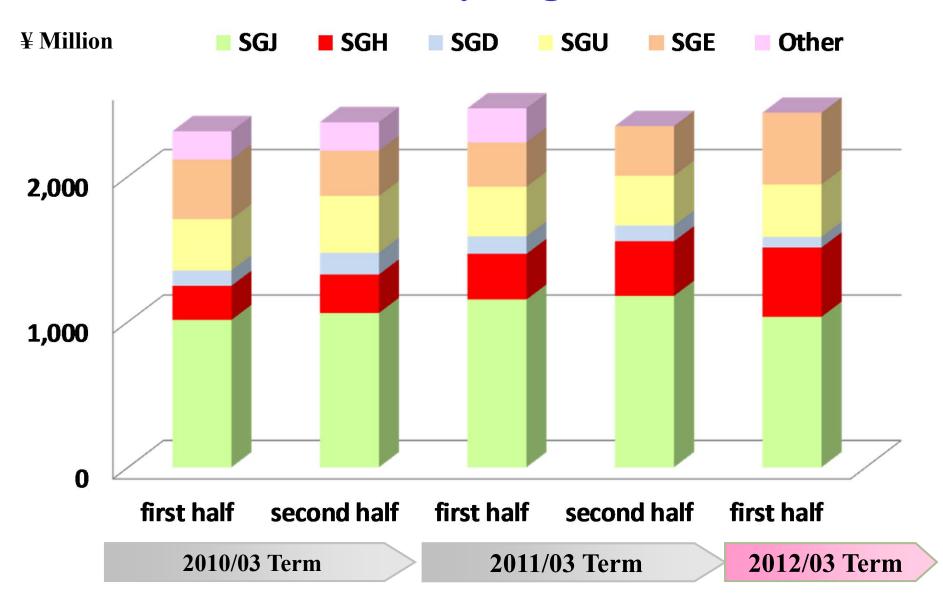
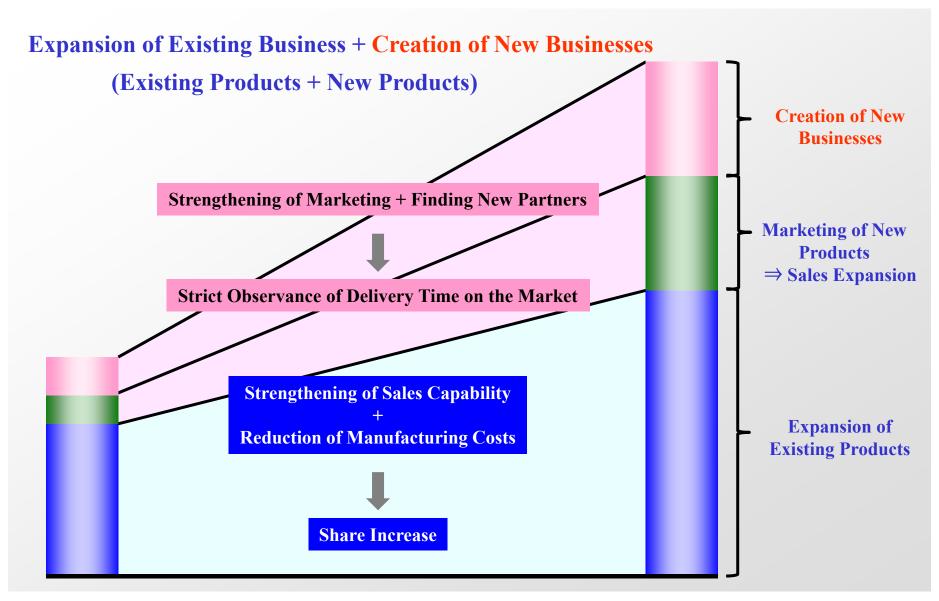


Image of Long-Run Development





Future Management Policies

- 1. Generate profits (on a Pre-Tax Profit Basis)
 - 2. Establish Business Foundation
 - ⇒ Establish Solid Business Foundation that Yields Profits
 [1] Strengthen Sales System
 - [2] Enhance Price Competitiveness
- 3. Strengthen the Foundation for Creating New Businesses and Products
 - ⇒ Accelerate the Creation of New Businesses and Products that Lead the Next Generation



